Annual Report
2015-2016

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MISSION

The Canadian Hearing Society is the leading provider of services, products and information that:

- remove barriers to communication
- advance hearing health
- promote equity for people who are culturally Deaf, oral deaf, deafened and hard of hearing

VISION

A society where people are respected; have full access to communication; and are able to participate without social, economic or emotional barriers.

EXECUTIVE LEADERSHIP TEAM

President and CEO: Julia Dumanian
VP, Clinical and Community Services: Dr. Chantal Graveline
VP, Finance and Corporate Services: Stephanus Greeff
VP, Stakeholder and Employer Relations: Gary Malkowski
VP, Innovation and Enterprise Development: Shane Silver

Chair: Timothy Andrade
Vice-Chair: Mary-Lu Brennan
Vice-Chair: Mark Wafer
Treasurer: Peter Bar
Secretary: Julia Dumanian

Albert Brule
Linda Campbell
Bryanne Gilkinson
Diane Gregoris
Arista Haas

David Hass
Catherine Mackinnon
Jim Musselli
Rohan Smith
Penny Woolford
A clear vision for tomorrow

Throughout its history, CHS has always been focused on the future, working on new and innovative ways to serve its clients, while still staying true to its roots. The creation of CHS back in 1940 was the direct result of CHS’s founding members addressing a need in the community: to further the cause of people who were Deaf and hard of hearing. Today, CHS is using that same principle to propel the organization in a new direction.

Last year was a year of change for CHS, steered by the transformational leadership of CHS’s new CEO Julia Dumanian. The board stands united behind Julia’s vision for tomorrow, which has seen the refocus and realignment of CHS’s programs and services. The board has also been busy ensuring that CHS is in a strong governance position to help advance the organization.

In 2016, the board undertook an intensive review of its governance policies which give overall direction to the agency, ensuring accountability, and that we always deliver on our mission, ethically and sustainably. This review included making sure our policies adhere to current legislation, follow governance best practices, and meet the best interests of the organization. The landscape has changed, but the people we serve will always be at the heart of every decision the board makes.

I would like to thank my fellow board members for their tireless dedication to CHS, CHS’s executive leadership team, management, staff, funders, donors, volunteers and members for their continued support through this exciting time of change. Together, we will continue to evolve, adapt and build the organization for an even brighter tomorrow.

Successful year paves the way for the future

A lot has changed since the early days of CHS, yet our passion and commitment to breaking down barriers to access and improving our clients’ quality of life remain as strong as ever. This year, we celebrated our 75th anniversary, looking back with pride at our many achievements, while also planning for the years ahead. We are seizing every opportunity to adapt to the changing needs of the community and our clients, advances in technology, and the realities of the funding environment.

It was a busy year for CHS. While celebrating our 75th anniversary, we served more than 36,000 clients in programs and services across the province. We hosted Get CONNECTED which celebrated the role that technology has played in breaking down barriers to communication. We travelled beyond our borders to engage with academic partners and focus on youth, which included the completion of our Barrier-Free Education Initiative.

I also met with staff, clients, stakeholders and other industry partners to gather input on ways to ready CHS for the future. The result was the creation of a strategy that is refocusing the organization, driving our priorities for 2016-17, and positioning us to offer our clients the right service at the right time in the right place. To accomplish this we have reorganized CHS into four core business pillars:

- Employment and training
- Community-based social services
- Products and professional services
- Clinical services

The objectives of this new and modern structure is to have greater impact, greater accountability and greater opportunities for growth.

This exciting change has already resulted in more active engagement with youth and a heightened focus on employment and training through new partnerships. We are also tailoring our existing programs to better meet the needs of our clients, including a new program which offers hearing healthcare for seniors and persons with disabilities in the comfort of their home. The support of our donors, partners, volunteers and staff over the past year has helped make these successes reality - and for that, I thank you.

I especially want to thank our amazing CHS staff for their expertise and commitment to our mission. CHS has been trusted for more than 75 years, and with our team’s passion, professionalism, and talent, we will remain the preeminent experts in hearing healthcare and services for people who are Deaf and hard of hearing for the next 75. This is an exciting time for CHS and the people we serve.

The future is here and now and I am excited to go forward together.
Jeremy dreads being called on in class – but not because he doesn’t know the answers. Jeremy has hearing loss and sometimes has difficulty following lessons. Jeremy’s story is one shared by many students across the country. About 1 in 250 Canadian babies are born Deaf, with some degree of hearing loss or will develop progressive childhood hearing loss. In an effort to ensure these children enjoy an inclusive, barrier-free learning environment in their school years, CHS has developed online learning materials for teachers and parents.

A classroom accessibility guide and a mental health guide offer information, strategies and resources, including links and relevant guides throughout. Recommendations that appear in the classroom accessibility guide such as installing FM or soundfield equipment will allow students like Jeremy to access information in the classroom.

The materials were developed in partnership with schoolboards and mental health experts as part of the Barrier-Free Education Initiative, a project funded by the Ontario Ministry of Education.

Employment, education and training

We are growing our workforce literacy program, driving college and university internships, promoting barrier-free education, driving employment access services, focusing on youth initiatives, and supporting new Canadians.

ENSURING BARRIER-FREE EDUCATION FOR ALL

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FIRST-OF-ITS-KIND DEAF INTERPRETER SCREENING

With funding from Ministry of Community and Social Services, CHS has developed and implemented a first-of-its-kind Deaf Interpreter Screening tool and protocol. The screening tool and protocol will qualify Deaf Interpreters to work for CHS interpreting services and will ensure consistency in interpreter skills and qualifications. It also brings CHS’s DI screening tool in line with existing ASL-English interpreter screening tools.

SUPPORTING VICTIMS OF VIOLENCE WITH INTERPRETING SERVICES

In May 2015, CHS’s interpreting services received funding for Women’s Directorate Ontario designated to support the Language Interpreter Services program, which delivers interpreting services that help victims of domestic or sexual violence. During the program’s first year, CHS served 355 women and provided 1,168 hours of service for sign language interpretation – exceeding the expectations set by the Ministry of Citizenship, Immigration and International Trade.

IMPROVING WORKPLACE ACCESSIBILITY

Breaking down barriers to communication to improve employment opportunities for people who are Deaf and hard of hearing is a longstanding mandate for CHS. In addition to its partnership with ORHMA, CHS is currently working to improve workplace accessibility for both employees and customers with TD Canada Trust, Metrolinx, CBC, Bell, the Government of Canada and more.

Products and Professional Services

We offer hearing aids and communication devices, accessibility consulting, interpreting services (including remote interpretation), real-time translation services, captioning services, and sign language classes.
Clinical Services

We offer specialized hearing healthcare solutions, including hearing tests and tinnitus consultations, as well as counselling services that provide professional support to deal with mental health issues, addiction, abuse and other serious challenges.

CAN’T COME TO US... WE’LL COME TO YOU

Bruce, a longstanding client of CHS’s audiology program, was in his 70s and living on his own in an apartment. He uses a wheelchair and has both moderate to severe hearing loss and low vision. Because of his low vision, Bruce is highly dependent on his hearing aids. So when one hearing aid broke, Bruce needed a replacement right away.

Bruce mentioned to his hearing care counsellor what a hardship it was for him to come in for an appointment. In order to come to the clinic, Bruce would have to not only hire a wheelchair taxi, but also an escort to accompany him for safety reasons. Coming in to the clinic was not only expensive for him – it was physically exhausting, too.

After identifying this issue, Bruce was assessed and approved to be the first recipient of a new CHS service: Hearing Healthcare at Home. The service offers hearing assessments, hearing tests, counselling, information, and dispensing of hearing aids and assistive listening devices – all in the comfort of the client’s home.

“Planning my visits to CHS had been so difficult. It’s such a relief to have my audiologist come right to my living room for testing and fittings,” Bruce says. Bruce is happy with his new hearing aids and his case paved the way for visits to other clients through the creation of Hearing Healthcare at Home.

CHS COUNSELLING LEADS TO POLICE PARTNERSHIP AND COMMUNITY BEST PRACTICES

Bridget, a 38-year-old woman who is Deaf, was experiencing stress and anxiety at work. She was a severe hoarder with multiple health problems which led to being off work and considering going on disability income. She was becoming increasingly dependent on her co-workers for support.

Eventually, her employer referred her to CONNECT Counselling at CHS. Working with her counsellor, Bridget learned healthy stress management techniques, decision-making strategies, harm reduction, and independent life skills to help manage life decisions. After both her physical and mental health stabilized, Bridget returned to work. “I feel so much more clear-headed now and back in control of my life,” Bridget says.

Through counselling, Bridget also revealed that she had been the victim of a major financial fraudster that specifically targets the Deaf community, which she ultimately reported to the police.

Bridget’s case allowed CHS to develop a strong partnership with police and social workers to help identify victims of fraud. The partnership also led police to refer Deaf community members to CONNECT. Today, police use this case as an example of successful community partnerships for best practices to better serve Deaf and hard of hearing residents.

6,700 clients were served through CHS Hearing Healthcare, including visits to audiologists, last year
7,700 clients were served through CHS counselling programs last year
GIVING INDEPENDENCE AND SECURITY BACK TO CLIENTS

When Glen first met his CHS hearing care counsellor, he felt hopeless. His wife had recently passed away, leaving him alone in his home. Glen had depended on his wife to cook, clean, and take care of him. But because he had hearing loss, Glen also depended on her at night. He felt safe knowing that she would hear an intruder, fire alarm or other noise that could identify danger.

Glen was now in a panic. He wasn’t sleeping and was becoming irrational. He wanted to put bars on his windows and get a steel padlock on his bedroom door. He woke up every night thinking his house was on fire or someone was robbing him. Because he had lost his hearing, he was starting to lose his sense of safety. He needed someone to help him regain control over his environment.

With support from CHS, Glen was able to install smoke detectors, a door knocker, a bed shaker alarm system and motion sensing lights on his porch. His CHS counsellor continued to see Glen and provide him with information and supportive counselling. After a few visits, Glen was visibly happier.

Today, Glen has regained his independence and his sense of security, and he’s reconnected with others in the community. “I can sleep soundly now – I feel like I’m back in control of my life,” Glen says.

HELPING CLIENTS REALIZE THEIR DREAMS

When Melanie was growing up in a small town in Northern Ontario, her hearing loss didn’t really impact her life. After receiving her first pair of hearing aids in kindergarten, she continued to do what she enjoyed: camping, fishing and other activities. But when she went to college to pursue a career in nursing, she knew she would need some accessibility accommodations in order to ensure her success.

So she came to CHS. Working with her General Support Services (GSS) counsellor, Melanie found the equipment she needed to complete her program, including an FM system for her classes and an amplified stethoscope for her placements in the field.

With these supports in place, things were going great in school – until she came up against her biggest challenge yet. Just a few days away from starting her last placement before graduation, Melanie’s placement coordinator at school decided her hearing loss would interfere with her job duties and performance. She insisted Melanie have a hearing test. There was no way Melanie could schedule it in time. Melanie was devastated and felt she was being discriminated against because of her hearing loss.

After Melanie explained the situation to her CHS counsellor, her counsellor advocated on her behalf, scheduling a formal meeting with the Dean of her program. Ultimately, Melanie won her case, completed her placement and went on to graduate. Today, Melanie is a registered practical nurse with a job she loves.

“If it wasn’t for my CHS counsellor, I would’ve given up on my dream of being a nurse. I wouldn’t be the person I am today,” Melanie says. “She saved my career and changed my life.”

Consumer advocacy is just one of the many services GSS offers. They also provide supportive counselling, coping strategies, referral services and special assistance to help individuals overcome language and cultural barriers to everyday living situations.
Fundraising

Over the past year, we have seen your heartfelt commitment to the unique work we do at CHS. It’s incredible the things we can do together when we push beyond our boundaries and pool our resources to serve more people who are Deaf and hard of hearing.

By donating funds, volunteering, participating in our events, and engaging with us online and at our offices, you are supporting a vital, 75-plus-year history that enables barrier-free access to communication and an increased quality of life for thousands of Deaf and hard of hearing Canadians - an accomplishment of which we can all be proud.

Going forward, we will take our community donor and corporate partner relationships to new heights. Our goal is to strengthen ties with local Deaf and hard of hearing communities to drive fundraising and awareness, allowing CHS to provide more services to more people.

At the corporate level, we will strengthen our alignment with organizations that value accessibility for Deaf and hard of hearing Canadians and are committed to joining with CHS to raise funds for programs and services that have a lasting impact on people’s lives.

It is an exciting time of transformation and innovation at CHS. I invite you to learn more about all of CHS’s services and programs, including inspirational accounts of how people realized their dreams with CHS’s help.

Join us in making more dreams come true.

SHANE SILVER
VP, Innovation and Enterprise Development

Fundraising Events

The 2015-2016 calendar was once again packed with a number of great fundraising events and campaigns that support CHS programs and services. Here’s a selection of highlights from last year:

GET CONNECTED

On Sept. 24, 2015, CHS hosted Get CONNECTED: The Social Interactive Event, to celebrate the technological advances that have helped break down communication barriers and connect people who are Deaf and hard of hearing with the world around them.

The upscale cocktail reception and fundraising initiative coincided with CHS’s 75th anniversary and featured keynote speaker Vinton Cerf, one of the ‘fathers of the internet and Vice President and Chief Internet Evangelist at Google.

Guests at the event were encouraged to use various social media platforms to share highlights from the event, while also showcasing the medium’s influence in breaking down communication barriers and connecting people from all walks of life.

Proceeds from the event helped CHS establish a client assistance fund to allow people who are Deaf and hard of hearing to “get connected” with technology that can help them live their lives fully, regardless of their financial ability.

Reza Javaheri (pictured left) was one of three CHS clients who shared their success stories at Get CONNECTED. Reza told attendees of growing up Deaf in Iran, where the only sign language interpreters were thousands of miles away. After moving to Canada, Reza joined CHS’s Workforce Literacy program, a unique, individualized learning program where he learned English and ASL and basic skills for his new life in Canada. Today, with CHS’s help, Reza’s skills continue to improve and he’s excited about all the potential Canada has to offer.

TULIPS CAMPAIGN

To coincide with Speech and Hearing Awareness Month in May 2015, CHS launched its Orange Emperor Tulip Campaign. Through the spring, CHS sold Orange Emperor tulips bulbs to individuals, cities, regions and parks to raise money for CHS programs and services in celebration of CHS’s 75th anniversary.

Reza Javaheri and wife Narsis Eftekhari at Get CONNECTED

Some of the 1,000 bulbs purchased by the Niagara Parks Commission.
Thank you!

Many individuals and organizations have responded to our call to action this year, providing much-needed support. Although this Annual Report only lists donors at the $500+ giving level, we wish to thank each and every CHS donor for their generosity. For a list of donors at the $250+ giving level, please visit chs.ca.

**BUTTERFLY SOCIETIES**

CHS's major donors join a “flock” of butterflies in recognition of their generous gifts to people who are Deaf and hard of hearing. We chose the butterfly to symbolize our work since most butterflies are deaf.

**SWALLOW TAIL BEQUEST**

(We thank these individuals for making a commitment in their Will of a future gift to CHS)

Dr. Joanne DeLuzio
Bruce and Rhonda Hawkings
Katherine Hesson-Bolton
Wharton F. Hood
Wayne and Debbie King
Shirley McHugh
Marian McLeod
Marilyn Moore
Maurice Villeneuve
Paul Wyszkowski
Anonymous (2)

**RED ADMIRAL BUTTERFLY SOCIETY**

$5,000 - $9,999

- Diane & David Gregoris
- David Pauli
- Elinor Seppala
- Penny Woollord

**RED-SPOTTED PURPLE BUTTERFLY SOCIETY**

$2,500 - $4,999

Dr. Marshall Chasin
Stephanus Greeff
Susan Main
John Rhind

**MONARCH BUTTERFLY SOCIETY**

$1,000 - $2,499

- Timothy Andrade
- Victoria Baby
- Darrin Ballard
- Rex Banks
- Peter Bar
- Helen Joan Beattie
- Christopher Beckett
- Mary-Lu L. Brennan
- Albert Brule
- Frances Cowan
- David Currie
- Maggie Doherty-Gilbert
- Henry Ens
- Gay Evans
- Gerald Faby
- David Hass & Mary Federau
- Keith Golem
- Douglas E. Hazelton
- Timon Ho
- Adrienne Hood
- Katherine Hum-Antonopoulos
- E. Grace Hyam
- Elliott & Elizabeth Knox
- Thong Ling
- Gary Malkowski
- Karen McDonald
- Brian McKenzie
- Carl McMillan
- Gary & Joyce McMurray
- Jim Muccilli
- Deb Pikula
- Wendy Quick
- Marilyn Reid

**SPRING AZURE BUTTERFLY SOCIETY**

$500 - $999

- David Arevalo
- Terrence Aubichon
- Paul Beeston
- JoAnn Bentley
- Alex & Trish Brown Family Fund
- at the Kitchener & Waterloo Community Foundation
- Dr. Linda Campbell
- Barbara Choo
- Kim Clement
- Maurice & Enid Corbett
- John Craig
- David Currie
- Michel David
- Aldo Defend
- Bonnie Dietz
- Alain Duffeux
- Julia N. Dumanian
- Douglas & Mary Dymten
- Sharon Fineberg
- Glenn Fortin
- Jen Friesen
- Mary H. Garvie
- Arista Haas
- Helen Haas
- James Hardman
- Patricia Harris
- Peter Hass
- Marian J. Holmes
- Dikran Islemeci
- Serge Jusyp
- Audrey Kenny
- David Kerr
- Wayne & Debbie King
- Douglas Klein
- Mary Lumgair
- Stuart & Patricia MacKay Family Fund at the Toronto Foundation
- Sue Mahony
- Adam Main
- Pauline Mantha & Paul Hunt
- Deborah Martin
- John & Norma Martinez
- Pino Martino
- Susan Mathews
- Marjorie McGoe
- Allan McKay
- June McLean
- Bill Mech
- Julie Middleton
- Kara-Ann Miel
- Stephan Mirsky
- David Mitchell
- Peter Mitchell
- Ryan Mitchell
- Amanda Moorhead
- Cam Moorhead
- H. J. Nimick
- Catherine O’Connor
- Stephanie Ozorio
- Jack Pemberton
- Dr. Elizabeth R. Perera
- Dixie I. Peters
- Tony Puppi
- Betty Rogers
- George Saloufakis
- Joan A. Saviskas
- Tina Schembri
- Anjana Sengar
- Joanne Seto
- Janet Shetler
- Nan Shuttleworth
- Peter H. Skelton
- Rohan Smith
- Michael Soragnese
- Lillian Sparvier
- Jennifer Tovell
- Linda Terek
- Maurice Villeneuve
- Joyce Warren
- Gary Weddel
- Audrey A. Wilson
- Geoff & Eileen Wilson
- F. L. Workman
- Gordon Young
- Mark Zaretsky
- Anonymous (2)
GIFTS MADE IN MEMORY
Dorothy Allen
Art Bailey
Kristine Bailey
Patricia J. Bailey
Syd Bailey
Craig Barnes
Meg Black
Priscilla B. Boismier
Mary E. Bokesh
Alexander Calich
Deborah D. Cescolini
Dennis Charron
Gloria Cossey
Marcel Coulliard
Shirley M. Crapper
Allan Dafoe
Doc Dafoe
John C. Dale
Arthur G. Davey
Richard Evans
Grace Fick
Leonard Fox
Charles Gould
G. E. Grant
Katharine Greenfield
Jack Gregory
Kathrine M. Haase
Harold Hammond
George Hemming
Michael Higgins
June Hilton
Peter T. Hodgings
Doreen R. Humphreys
Jan Jakimik
Thomas A. Jarvis
Chris Jones
Mary Kearney
Thomas J. Kennedy
Evelyn Kilbreath
Howard King
Ronald Kingsley
Gerald Leahy
Beverley A. Long
Sarah Loudon
Glads Mansell
Gertrude Mantha
Donald McCachern
Scott Morris
Tony Oliver
Mina Paterson
Theresa Patterson
Ross Peacock
Betty Quast
Zaim R. Razack
Rossine Rebbetoy
Eileen Rose
Francesco Sacco
Paul Salonen
Fran Simpson
Violet V. Simser
Stella Small
Sharron Smith
Florence Stock
Douglas James W. Stockley
Francesca Strati
Vincent Strati
Enzo Tortolo
Frank Tucker
Margaret M. Underhill
Jack Underwood
John W. Underwood
Joanne Wagg
Ruth White
Garry Wills

ESTATE GIFTS
Anonymous (2)
The Estate of Stella L. Hamilton
The Estate of John D. Hider
The Estate of Inge Kramer
The Estate of Charlotte Lavigne
The Estate of Anne S. Sanderson
The Estate of Audrey Smith
The Estate of John H. Ter Horst

EVENT SPONSORS
$250-$999
Adidas Canada
Campagnolo
Clair Hills Retirement Community
Dante Club Women's Association
Fairmont Royal York
Holiday Inn Toronto Bloor
Yorkville
Integrated Packaging Films Inc
Jet Reports Canada Inc.
Metroland Media Group
Northwest Insurance Group Inc.
Odyssey Time Inc.
Scaramouche
Scotiabank Group
Smith & Associates Insurance
Supreme Basics
Toshiba
Vanden Bosche Jewellery

$1,000+
Advanced Bionics
Celestica, Inc.
Core Media Inc.
Crowe Soberman LLP
Dutchak Scrap Metal
Elemental
Google Canada
Hall Telecommunications Supply Ltd.
Hypnotic Clubs Inc. (operating as Muzik)
KPMG MSLP
Marshall Chasin & Associates
Mattramy Homes
Phonak Canada
PricewaterhouseCoopers LLP
TD Bank Group
The Food Dudes
Thorin Electronics Inc.
Ultratec, Inc.
Sivantos Inc

INSTITUTIONAL
$250-$499
Caley Wray
Cornwall Lions Club
Fowler's Corners & District Lions Club
Kiwanis Club of Timmins Inc.
Lakefield Lioness Lions Club
Lett Architects Inc.
Mississauga Central Lions Club
Morrisburg & District Lions Club
Ontario Electric Stewardship
Royal Canadian Legion Branch 560
Smith Funeral Home
The Miriam & Harold Green Family Foundation

$500-$999
City of Kitchener
CN Employees’ and Pensioners’ Community Fund
Comfort Property Management
GN Hearing Care Canada Ltd.
Great Lakes Power Ltd.
Horizon Employees’ Charitable Fund
James Hillier School
King City Lions Club
Lion’s Club of Belleville
Lions Club of Peterborough
Lions International - A3
London Hydro - Ecco Fund
Ontario Power Generation
Portal Films, a Division of Hahhah-Rachel Production Service
Sun Life Financial
Vi Pond London Staff

$10,000-$19,999
The Sertoma Foundation of Canada

$20,000+
TD Bank Group

$1,000-$9,999
Adriatic Insurance Brokers Ltd.
Capri Electric Ltd.
City of Mississauga
Home Trust Company
Hydro One Employees’ and Pensioners’ Charity Trust Fund
J.W. McConnell Family Foundation
Kitchener Waterloo Sertoma Club
Leeds Grenville Risk Watch Coalition
Leith Wheeler Investment Counsel Ltd.
Lions Club of Sudbury
Mortgageexec Ltd.
North Bay Lions Club
Oxford Properties
Ralph & Maureen Phillips Family Foundation
TELUS Communications
The Cadillac Fairview Corporation Limited
The Ralph M. Barford Foundation
Vesey’s Seeds Ltd.

$10,000-$19,999
The Sertoma Foundation of Canada

$20,000+
TD Bank Group
It was a year of transition and change at CHS. The organization finished the year with a stable financial position as a result of prudent financial management and the realignment and reorganization of the agency.

CHS ended the year with a deficit of ($1,070,758), which was offset by fund transfers. The agency maintained its funding from the government and United Way agencies and increased its sales of products and services.

In order to make the changes necessary to deliver our 2016-17 commitments and beyond, as well as better servicing our clients, CHS incurred some transition costs, including restructuring charges. The organization also incurred some capital costs that included essential roof repairs, and upgrades to the elevators in our Toronto office to improve accessibility.

Prudent financial management was practiced across the organization:
- Careful review and control of administrative and operating expenses helped the agency minimize the impact on operations; and
- The program and management structure was redesigned and realigned to eliminate redundancies, improve efficiencies and strengthen front-line services, increasing accountability to our funders and stakeholders.

Over the year, 88.4% of revenue was spent on direct service delivery, 2.8% on fundraising, and 8.8% on administration.

Our financial strength and the ongoing support of CHS staff, funders, donors and the communities that we serve, have allowed CHS to focus on providing industry-leading products, programs and services to Deaf and hard of hearing Canadians in a fiscally responsible manner.
Our funding partners

CHS gratefully acknowledges the support we receive from the many United Ways and LHINs, and the municipal, provincial and federal governments.

--The Board and Administration of CHS

### Financial Statements

#### Highlights of the Statement of Financial Position

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Current Assets</td>
<td>$3,828,976</td>
<td>$4,008,931</td>
</tr>
<tr>
<td>Investments</td>
<td>4,095,753</td>
<td>4,799,235</td>
</tr>
<tr>
<td>Capital Assets</td>
<td>3,953,981</td>
<td>4,045,564</td>
</tr>
<tr>
<td>Total Assets</td>
<td>$11,878,710</td>
<td>$12,853,730</td>
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<tr>
<td>Total Current Liabilities</td>
<td>4,004,155</td>
<td>3,877,918</td>
</tr>
<tr>
<td>Sick Leave Benefit Liability</td>
<td>1,226,000</td>
<td>1,437,000</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>$5,230,155</td>
<td>$5,314,918</td>
</tr>
<tr>
<td>Net Assets</td>
<td>$6,648,555</td>
<td>$7,538,812</td>
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</tbody>
</table>

#### Highlights of the Statement of Operations

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues</td>
<td>$34,855,206</td>
<td>$35,563,897</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$35,703,535</td>
<td>$34,401,461</td>
</tr>
<tr>
<td>Excess (deficiency) of revenue over expenses from operations</td>
<td>($848,329)</td>
<td>$1,250,436</td>
</tr>
<tr>
<td>Fair value change in investments</td>
<td>(222,429)</td>
<td>196,465</td>
</tr>
<tr>
<td>Excess (deficiency) of revenue over expenses for the year</td>
<td>($1,070,758)</td>
<td>1,446,901</td>
</tr>
</tbody>
</table>