Non-consolidated Financial Statements **March 31, 2021**



Independent auditor's report

To the Directors and Members of the Canadian Hearing Services

Our qualified opinion

In our opinion, except for the effects and possible effects of the matters described in the *Basis for qualified opinion* section of our report, the accompanying non-consolidated financial statements present fairly, in all material respects, the financial position of Canadian Hearing Services (the Organization) as at March 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Organization's non-consolidated financial statements comprise:

- the non-consolidated statement of financial position as at March 31, 2021;
- the non-consolidated statement of operations for the year then ended;
- the non-consolidated statement of changes in fund balances for the year then ended;
- the non-consolidated statement of cash flows for the year then ended; and
- the notes to the non-consolidated financial statements, which include significant accounting policies and other explanatory information.

Basis for qualified opinion

The Organization has recorded its land and buildings acquired prior to 2003 in the amount of \$3,476,576 at cost. Since information is not available to separate the cost of the land and buildings, the Organization has chosen not to amortize the amount applicable to these buildings and we were also unable to quantify the effect of this departure from Canadian accounting standards for not-for-profit organizations. Therefore, we are not able to determine the magnitude of adjustments to amortization of property, plant and equipment and excess of revenue over expenses for the years ended March 31, 2021 and 2020, property, plant and equipment and total assets as at March 31, 2021 and 2020, and fund balances as at the beginning and end of the years ended March 31, 2021 and 2020. Our audit opinion on the non-consolidated financial statements for the year ended March 31, 2020 was modified accordingly because of the effects of this matter.

In common with many not-for-profit organizations, the Organization derives revenues from fundraising and gaming activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising and gaming activities revenue, excess of revenue over expenses and cash flows from operating activities for the years ended March 31, 2021 and 2020, current assets as at March 31, 2021 and 2020 and fund balances as at the beginning and the end of the years ended March 31, 2021 and



2020. Our audit opinion on the non-consolidated financial statements for the year ended March 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the non-consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Independence

We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the nonconsolidated financial statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the non-consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements,
 whether due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
 not detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Pricewaterhouse Coopers UP

Vaughan, Ontario June 28, 2021

Non-consolidated Statement of Financial Position

As at March 31, 2021

				2021	2020
	Operating fund \$	Designated funds \$	Endowment funds \$	Total \$	Total
Assets	•		•	•	₹.
Current assets Cash Grants receivable. Accounts receivable Due from related party (note 21) Other assets Interfund receivable (note 5)	4,004,110 432,755 906,705 402 650,781	- - - - - 248,207	- 15 15 1	4,004,110 432,755 906,705 402 650,781 248,207	1,329,478 324,373 869,786 561,237 115,406
,	5,994,753	248,207		6,242,960	3,200,280
Investments (note 3)	<u> </u>	4,883,801	654,624	5,538,425	4,047,295
Investment in Canadian Hearing Services, Inc. (note 20)	2,904,682	-	-	2,904,682	2,817,880
Property, plant and equipment (note 4)	5,436,381	-	~	5,436,381	6,354,730
Intangible assets (note 4)	1,094,048		-	1,094,048	737,225
	15,429,864	5,132,008	654,624	21,216,496	17,157,410
Liabilities					
Current liabilities Accounts payable and accrued liabilities Amount repayable to funders (note 7) Due to related party (note 21) Deferred revenue (note 8) Deferred contributions (note 9) Interfund payable (note 5)	2,605,613 508,278 1,647,462 10,243 688,638 248,209	- - - - -	- - - - -	2,605,613 508,278 1,647,462 10,243 688,638 248,209	1,957,599 476,550 756,304 19,503 898,019 115,406
	5,708,443	-	-	5,708,443	4,223,381
Deferred capital contributions (note 10)	1,784,160			1,784,160	1,605,143
	7,492,603	· · · · · · · · · · · · · · · · · · ·		7,492,603	5,828,524
Fund Balances					
Operating fund Property, plant and equipment General	4,746,270 3,190,991	- -	-	4,746,270 3,190,991	5,486,810 1,679,375
Designated and Endowment funds (notes 5 and 11)	-	5,132,008	654,624	5,786,632	4,162,701
	7,937,261	5,132,008	654,624	13,723,893	11,328,886
	15,429,864	5,132,008	654,624	21,216,496	17,157,410

Lease commitments (note 16)

Contingencies (note 19)

Approved by the Board of Directors

Mark Wafer, Chair

Director 🥖

Michelle Séguin, Chair, Finance

and Audit Committee

Director

Non-consolidated Statement of Operations

For the year ended March 31, 2021

				2021	2020
	Operating fund \$	Designated funds	Endowment funds \$	Total \$	Total \$
Revenue					
Grants					
Province of Ontario (notes 9, 10, 12 and 14)	22.262.123	_	_	22,262,123	22,190,596
Federal and other (notes 12 and 17)	554.650	- -	- -	554.650	716,833
Regional United Way	1,333,987	-	-	1,333,987	1,457,801
Fundraising and gaming activities (notes 9					
and 15)	948,538	-	-	948,538	2,580,339
Miscellaneous Gain on disposal of assets	524,826 359,489	-	-	524,826 359,489	362,850
Interest and dividends	339, 4 09 2	84,054	12,294	96,350	117,574
microst and dividende		01,001	12,201	00,000	111,071
	25,983,615	84,054	12,294	26,079,963	27,425,993
_					
Expenses Salaries and benefits	16.943.441	2.796		16 046 227	10 244 420
Office and program costs	1,504,714	2,790	-	16,946,237 1,504,714	19,341,430 1,344,958
Occupancy	1,834,094	-	-	1,834,094	2,016,633
Service costs	1,656,353	_	_	1,656,353	1,665,124
Professional development and travel	205,379	-	-	205,379	934,170
Promotion and gaming	413,531	-	-	413,531	651,104
Amortization of property, plant and					
equipment	1,486,003	-	-	1,486,003	1,125,738
Bad debts Client assistance and other	12,609 529,972	-	-	12,609 529,972	2,678 270,356
Client assistance and other	329,912		-	329,912	210,330
	24,586,096	2,796	-	24,588,892	27,352,191
_					
Excess of revenue over expenses	4 007 540	04.050	40.004	4 404 074	70.000
from operations	1,397,519	81,258	12,294	1,491,071	73,802
Fair value change in investments	-	712,828	104,306	817,134	(412,362)
Income from investments					
accounted for using the equity					
method (note 20)	86,802	-	-	86,802	117,878
Excess (deficiency) of revenue aver					
Excess (deficiency) of revenue over expenses for the year	1,484,321	794.086	116.600	2,395,007	(220,682)
expenses for the year	1,404,021	1 34,000	1 10,000	2,000,007	(220,002)

Non-consolidated Statement of Changes in Fund Balances

For the year ended March 31, 2021

						2021
		O	perating fund			
	General \$	Property, plant and equipment \$	Total \$	Designated funds	Endowment funds \$	Total \$
Balances – Beginning of year	1,679,373	5,486,812	7,166,185	3,624,677	538,024	11,328,886
Excess of revenue over expenses for the year Purchase of property, plant and equipment Disposal of property, plant and equipment -Amortization of property, plant and equipment Deferred capital contributions received (note 10) Amortization of deferred capital contributions (note 10) Appropriations (note 5)	1,484,321 (1,152,234) 227,756 1,486,003 1,008,663 (829,646) (713,245)	1,152,234 (227,756) (1,486,003) (1,008,663) 829,646	1,484,321 - - - - - - (713,245)	794,086 - - - - - - 713,245	116,600 - - - - - - -	2,395,007 - - - - - -
Balances – End of year	3,190,991	4,746,270	7,937,261	5,132,008	654,624	13,723,893
						2020
		O	perating fund			
	General \$	Property, plant and equipment \$	Total \$	Designated funds	Endowment funds \$	Total \$
Balances – Beginning of year	1,509,099	5,588,585	7,097,684	3,876,534	575,350	11,549,568
Excess (deficiency) of revenue over expenses for the year Purchase of property, plant and equipment Amortization of property, plant and equipment Deferred capital contributions received (note 10) Amortization of deferred capital contributions (note 10) Appropriations (note 5) Transfers from designated funds (note 5)	84,603 (1,148,625) 1,125,738 734,006 (609,346) (73,966) 57,864	1,148,625 (1,125,738) (734,006) 609,346	84,603 - - - - (73,966) 57,864	(267,959) - - - - 73,966 (57,864)	(37,326) - - - - - -	(220,682) - - - - - -
Balances – End of year	1,679,373	5,486,812	7,166,185	3,624,677	538,024	11,328,886

Non-consolidated Statement of Cash Flows

For the year ended March 31, 2021

	2021 \$	2020 \$
Cash provided by (used in)		
Operating activities Excess (deficiency) of revenue over expenses for the year	2,395,007	(220,682)
Adjustments for non-cash items Amortization of property, plant and equipment Amortization of deferred capital contributions Investment income reinvested Fair value change in investments Gain on disposal of assets	1,486,003 (829,646) (96,350) (903,936) (359,489)	1,125,738 (609,346) (117,444) 294,484
Changes in non-cock wanting conited haloness	1,691,589	472,750
Changes in non-cash working capital balances Grants receivable Accounts receivable Due to related party Inventory Other assets Accounts payable and accrued liabilities Amount repayable to funders Deferred revenue Deferred contribution	(108,382) (36,919) 890,756 - (89,544) 648,016 31,728 (9,260) (209,381) 2,808,603	175,000 1,469,715 1,124,306 3,355 15,310 377,684 11,462 (1,388,808) (246,102)
Investing activities Sale of property, plant and equipment Sale of business to Canadian Hearing Services, Inc. Investment in investment portfolio	587,245 - (577,645)	607,343
Purchase of property, plant and equipment	(1,152,234)	(1,148,625)
	(1,142,634)	(541,282)
Financing activities Capital contributions	1,008,663	734,006
Change in cash during the year	2,674,632	2,207,396
Cash (bank indebtedness) – Beginning of year	1,329,478	(877,918)
Cash – End of year	4,004,110	1,329,478

Notes to Non-consolidated Financial Statements March 31, 2021

1 The Organization

Canadian Hearing Services (the Organization):

- has a vision to have a barrier-free society for Deaf and hard of hearing Canadians; and
- has a mission to be the leading organization delivering professional services and products that empower Deaf and hard of hearing Canadians to overcome barriers to participation.

The Organization is registered as a charity under the Income Tax Act (Canada) and therefore is not subject to income taxes provided expenditures meet a certain threshold.

After the World Health Organization declared COVID-19 a global pandemic on March 11, 2020, governments declared states of emergency and imposed restrictions such as closures and social distancing measures, adversely impacting the Organization's operations. The Organization took several steps to protect the health and safety of employees and continuity, which included enhanced health and safety procedures and the purchase of personal protective equipment.

Given the nature of the business, the impact of the pandemic on the Organization's operations was not significant and the Organization operated at lower than normal levels during the year. The duration and impact of the COVID-19 pandemic is unknown at this time, as is the efficacy of the government and central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Organization in future periods.

The Organization has been able to utilize online and virtual service delivery channels to remain open and deliver services to its clients.

2 Summary of significant accounting policies

These non-consolidated financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) and include the following significant policies.

Fund accounting

These non-consolidated financial statements include the operations of the head office of the Organization and its 22 locations. The Organization uses the restricted fund method of reporting restricted contributions. These non-consolidated financial statements include the following funds:

- Operating fund Invested in property, plant and equipment includes funds that have been used for the
 purpose of purchasing property, plant and equipment, net of accumulated amortization and financing
 costs;
- Operating fund General includes the cumulative net excess of operating expenses over revenue;

Notes to Non-consolidated Financial Statements **March 31, 2021**

- Designated funds include bequests and specific donations designated for a particular purpose by the donor and also include funds that have been internally designated by the Board of Directors; and
- Endowment funds include donations that are required to be maintained by the Organization on a permanent basis, and also include investment income earned on those funds.

Cash

Cash consists of cash on deposit with banks and highly liquid securities with original maturities shorter than 90 days.

Revenue recognition

Federal and provincial grant revenue and regional United Way contributions are recognized using the restricted fund method of accounting. Restricted grant revenue contributions for which no corresponding restricted fund is presented are recognized in the operating fund in accordance with the deferral method. Fundraising and gaming revenues are recognized when the donations are received and upon completion of the event.

All contributions are generally considered unrestricted contributions to the Organization unless a donor specifies otherwise. Unrestricted contributions would be reflected as revenue of the operating fund. If a donor specifies the contribution is for an existing endowed fund or specifies it is to be retained permanently, it is recognized as revenue of an endowment fund.

Interest and dividend income is recognized when earned.

Investments

The Organization classifies its investments based on intention of use rather than the composition and maturity dates of the underlying investments. Although the Organization has the ability to liquidate its long-term investments at any given time, in substance the Organization intends to hold the long-term investments for a period of greater than one year, to provide sufficient investment income to enable the Organization to carry out its mission and related activities effectively in the long term, as well as to preserve capital by closely managing the risk of significant investment loss in line with the investment policy. Investments are managed by a third party investment manager reporting directly to the Audit and Finance Committee established by the Board of Directors. The investments consist of a mix of publicly traded long-term fixed income investments.

The change in fair value of investments comprises realized and unrealized gains and losses from investments and is recorded in the non-consolidated statement of operations.

Investment in subsidiary company

The Organization's investment in its wholly owned subsidiary, Canadian Hearing Services, Inc. (CHS, Inc.), is maintained in accordance with the equity method of accounting. CHS, Inc. has a fiscal year-end of December 31.

Notes to Non-consolidated Financial Statements

March 31, 2021

Under the equity method of accounting, the investment is recorded at cost and adjusted for the Organization's share of income (loss) from the investment and share of contributions (distributions).

Deferred capital contributions

Contributions received for the purchase of property, plant and equipment are deferred and amortized into revenue over the same term and on the same basis as the related property, plant and equipment is amortized into expenses.

Property, plant and equipment

Land and buildings acquired prior to 2003 are recorded at cost and no amortization is provided on the basis that the necessary financial information is not reasonably determinable.

The property, plant and equipment purchased from operating funds are recorded at cost, less accumulated amortization. Amortization is computed using the straight-line method based on the estimated useful lives of the particular assets over the following periods:

Buildings	40 years
Building improvements	five years
Furniture and equipment	five years
Automobiles	five years
Computer equipment	three years
Telephone equipment	six years
Video conferencing equipment	six years

Intangible assets

Certain software applications are recorded at cost, less accumulated amortization using the straight-line method based on the estimated useful lives of the intangible asset (five years).

Impairment of long-lived assets

The Organization reviews its long-lived assets for impairment. An impairment charge is recognized for long-lived assets whenever events or changes in circumstances indicate a tangible capital asset no longer contributes to the Organization's ability to provide services. The impairment loss is calculated as the difference between the carrying amount and the residual value, if any. The amount of the writedown is recognized as an impairment loss in excess of revenue over expenses.

Donated materials and services

Contributions, to the extent recognized in the fund accounts, are recorded at an approximation of fair value. Due to system restrictions, the Organization is not able to provide the fair value of the recorded contributions. The Organization is dependent on the ongoing support of volunteers, the value of which has not been quantified in these non-consolidated financial statements.

Notes to Non-consolidated Financial Statements March 31, 2021

Expenditures

Direct expenditures have been charged to programs and services, fundraising and administration according to the activity to which they relate or benefit.

Financial instruments

The Organization initially measures its financial assets and financial liabilities at fair value except for related parties, which are initially measured at exchange amount. The Organization subsequently measures all of its financial assets and liabilities at amortized cost, except for investments in equity investments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the non-consolidated statement of operations.

Financial assets measured at amortized cost include cash and cash equivalents, grants receivable, accounts receivable, interfund receivable and guaranteed investment certificates.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, amount repayable to funders and interfund payable.

Financial assets, other than those measured at fair value, are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Organization determines whether there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value. Impairments are recognized through the use of an allowance account, with a corresponding charge in the non-consolidated statement of operations.

Use of estimates

The preparation of non-consolidated financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. For all estimates, actual results could differ from those estimates.

3 Investments

Investments consist of the following:

	2021 \$	2020 \$
Equity instruments held in pooled funds with Leith Wheeler Investment Counsel Ltd. quoted in an active market	5,538,425	4,047,295

Notes to Non-consolidated Financial Statements

March 31, 2021

The following non-cash transactions were incurred by the Organization:

	2021 \$	2020 \$
Purchases of investments Sale of investments	386,014 289,664	1,076,853 959,409

4 Property, plant and equipment

			2021	2020
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Land and buildings (2002 and prior)	3,476,574	_	3,476,574	3,476,574
Land (post-2002)	-	-	-	100,000
Buildings (post-2002)	-	-	-	133,791
Building improvements (post-2002)	2,946,754	1,868,313	1,078,441	1,205,708
Furniture and equipment	3,441,865	2,838,417	603,448	929,809
Computer equipment	1,257,607	980,961	276,646	494,218
Telephone equipment	103,454	103,454	-	271
Video-conferencing equipment	526,195	524,923	1,272	14,359
	11,752,449	6,316,068	5,436,381	6,354,730
Intangible assets				
Software applications	1,348,256	254,208	1,094,048	737,225

5 Interfund receivables and payables

The interfund loan amount represents an amount owing between the operating fund and designated funds. The amount is non-interest bearing and payable on demand.

The Organization's Board of Directors approved an appropriation relating to fiscal 2021 of \$585,245 (2020 – \$nil) to the Board Restricted Investment Fund and \$128,000 (2020 – \$73,966) to building funds from the operating fund to the internally restricted fund for various uses and building costs. The Organization's Board of Directors approved the transfer of \$nil (2020 – \$57,864) from the Head Office Building Fund to the operating fund to be used for various uses and building improvements.

6 Line of credit

The Organization has a line of credit with a chartered bank of up to \$2,030,000, bearing interest at prime plus 0.35% per annum, which is secured by a collateral first mortgage on 271 Spadina Road, Toronto, Ontario. As at March 31, 2021, \$nil (2020 – \$nil) of the line of credit had been utilized.

Notes to Non-consolidated Financial Statements

March 31, 2021

7 Amount repayable to funders

The amount repayable to funders represents funds received that were not spent prior to the year-end. Under the terms of the contract, the funder has the right to ask for any unspent funds to be repaid.

8 Deferred revenue

Deferred revenue represents amounts received for services that have not yet been provided.

Changes in the deferred revenue balance in the operating fund are as follows:

	2021 \$	2020 \$
Balance – Beginning of year Less: Amounts recognized as revenue in the year Less: Amounts transferred to CHS, Inc. Add: Amounts received	19,503 (9,260) - -	1,408,311 (227,568) (1,165,454) 4,214
Balance – End of year	10,243	19,503

9 Deferred contributions

Deferred contributions represent amounts received that are related to specific uses for which the related expenditures have not been incurred.

Changes in the deferred contributions balance in the operating fund are as follows:

	2021 \$	2020 \$
Balance – Beginning of year Less: Amounts recognized as revenue in the year Add: Amounts received	898,019 (312,459) 103,078	1,144,121 (607,092) 360,990
Balance – End of year	688,638	898,019

Notes to Non-consolidated Financial Statements

March 31, 2021

10 Deferred capital contributions

Deferred capital contributions include the unamortized portion of the capital contributions with which the Organization's building improvements and equipment purchases were made. Changes during the year to the deferred capital contributions balance are as follows:

	2021 \$	2020 \$
Balance – Beginning of year Less: Amounts amortized into revenue Add: Amounts received	1,605,143 (829,646) 1,008,663	1,480,483 (609,346) 734,006
Balance – End of year	1,784,160	1,605,143
11 Designated funds		
	2021 \$	2020 \$
Externally restricted by donor Allison Cochlear Implant Fund CHS Children's Fund Dorothy O'Neill Research Fund Durham Area Fund Hamilton Steele Children's Fund IMO Monica Price Bursary London Regional Fund London Anne Sanderson Fund Niagara Area Fund Nicole Majorose Fund Peel Regional Fund Thunder Bay Sharon Bjorklund Fund Waterloo Building Occupancy Fund Waterloo Children's Fund Waterloo Sertoma/LaSetoma Fund	42,950 43,999 39,977 33,449 430,831 4,135 192,244 105,635 313,413 9,100 43,421 24,819 52,104 10,826 257,488	35,300 36,161 32,856 27,491 356,555 3,399 158,002 86,820 257,589 7,479 35,687 20,398 42,823 8,898 212,011
Board restricted – unrestricted by donor Hamilton Building Fund Board Restricted Investment Fund Ottawa Regional Fund Peterborough Regional Fund Sault Ste. Marie Regional Fund Head Office Building Fund Strategic Initiatives Fund Thunder Bay Regional Fund Toronto Regional Fund Training and Development Fund Waterloo Regional Fund Waterloo Stork Family Fund	82,519 585,245 342,631 215,645 61,234 1,668,075 216,833 37,669 66,549 224,586 26,313 318 3,527,617	67,821 - 281,602 177,236 50,327 1,255,886 178,211 30,960 54,695 184,583 21,626 261 2,303,208

Notes to Non-consolidated Financial Statements

March 31, 2021

	2021 \$	2020 \$
Endowment funds* Donald and Anne C. McLean Fund* Hamilton McCormick Fund	255,464 399,160	209,962 328,062
	654,624	538,024

^{*} These are restricted funds and only the investment income earned on the fund balance can be used by the Organization.

12 Grants

The Organization has received the following grants:

	2021 \$	2020 \$
Provincial		
Ministry of Health and Long-Term Care/Local Health Integration Networks (LHINs) Ministry of Children Community and Social Services	10,150,445	9,941,455
(note 13)	8,639,717	8,533,763
Ministry of Labour, Training and Skills Development Ministry of Children, Community and Social Services –	2,581,935	2,947,700
Ontario Disability Support Program	552,389	586,128
Other	337,637	181,550
	22,262,123	22,190,596
Federal and other		
Employment and Social Development Canada	-	98,457
Immigration, Refugees and Citizenship Canada	528,157	562,816
Other	26,493	55,560
	554,650	716,833
	22,816,773	22,907,429

Notes to Non-consolidated Financial Statements March 31, 2021

13 Grants from the Ministry of Children, Community and Social Services

The Organization has a number of contracts with the Ministry of Children, Community and Social Services. One requirement of the contracts is the production by management of a transfer payment annual report, which shows a summary of all revenue and expenditures and any resulting surplus or deficit that relates to that contract. Surplus amounts, if any, are reflected in amounts repayable to funders. The deficit amounts below include the cost of property, plant and equipment purchased during the year, and exclude amortization, in accordance with the contracts:

Component name	Region / Branch	Grant \$	Other revenues \$	Expenses \$	Deficit \$
BPS-Other Adults' Social Services Intervenors Services	Toronto Toronto	264,350 888.397	- -	264,350 888.422	- (25)
Interpreting Services	Toronto	7,371,516	1,830,177	9,205,822	(4,129)
Interpreting Services -Pandemic Pay	Toronto	110,354	-	110,354	-
PFR – Minor Capital	Windsor	5,100	-	5,332	(232)
		8.639.717	1.830.177	10.474.280	(4.386)

Notes to Non-consolidated Financial Statements

March 31, 2021

14 Language Interpreter Services Program

	2021 \$	2020 \$
Revenue	129,750	129,750
Expenses Salaries and benefits Remuneration and travel Program costs Administration costs	48,148 53,629 13,000 15,017	33,198 76,640 4,398 16,033
	129,794	130,269
Deficiency of revenue over expenses for the year	(44)	(519)

15 Break-open ticket sales

As required by government regulation, the following summarizes revenue and expenses with respect to the sale of Nevada break-open ticket lotteries under provincial licence:

	2021 \$	2020 \$
Revenue	288,285	274,465
Expenses Cost of tickets sold and promotion fees – retail Promotion fees – agent Licence fees and other	39,052 90,664 20,742	37,465 85,206 25,537
	150,458	148,208
Excess of revenue over expenses for the year	137,827	126,257

16 Lease commitments

The Organization is committed under operating leases for office space and office equipment over the next five fiscal years and thereafter as follows:

	\$
2022 2023 2024 2025 2026 Thereafter	1,007,561 698,199 526,180 476,245 322,522 745,025
moreater	3,775,732

Notes to Non-consolidated Financial Statements **March 31, 2021**

17 Community service grant

The Organization received a community service grant of \$nil (2020 - \$18,560) from the City of Toronto.

18 Financial instruments

The main risks to which the Organization's financial instruments are exposed are interest rate risk, market risk and credit risk. It is management's opinion that the Organization is not exposed to significant foreign exchange risk, liquidity risk and cash flow risk.

Market risk

Market risk arises from the possibility that changes in market prices will affect the value of the financial instruments of the Organization. The Organization manages this risk by investing only in high quality bonds.

Credit risk

Credit risk is the risk of an unexpected loss if a counterparty to a financial instrument fails to meet its contractual obligations. Financial instruments that potentially subject the Organization to credit risk consist principally of cash and short-term investments. The Organization places its cash and short-term investments with high quality institutions to mitigate this risk.

The Organization is exposed to credit risk on accounts receivable from the public. The Organization's accounts receivable risk is considered to be low as receivables are recognized only if it is certain the monies will be received.

19 Contingencies

From time to time, lawsuits and claims have been brought against the Organization. The Organization vigorously contests such lawsuits and claims, and management believes any resulting outcome would not have a material effect on the non-consolidated statements of financial position and operations of the Organization.

20 Investment – subsidiary company

During fiscal 2019, the Organization purchased all of the issued shares of CHS, Inc., a newly incorporated corporation with share capital, for \$2,700,002. CHS, Inc. prepares financial statements according to ASPE and has a fiscal year that spans from January 1 to December 31.

Notes to Non-consolidated Financial Statements

For the purposes of equity method of accounting for the Organization's investment in CHS, Inc., financial summaries of CHS, Inc. for the year ended March 31, 2021 are provided below.

Financial position

	2021	2020
	\$ \$ (in thousands of dollars)	
Assets		
Cash and cash equivalents	1,449	1,049
Accounts receivable	509	1,408
Due from related party Inventory	1,648 1,156	756 1,318
inventory	1,130	1,310
	4,762	4,531
Liabilities		
Accounts payable and accrued liabilities	606	505
Deferred revenue	1,251	1,208
Equity	2,905	2,818
	4,762	4,531
Results of operations		
results of operations	0004	0000
	2021 \$	2020 \$
	(in thousands of dollars)	
Revenue	8,205	13,772
Expenses	8,118	13,654
Excess of revenue over expenses for the year	87	118
Cash flows		
	2021	2020
	\$	\$
	(in thousa	nds of dollars)
Operating activities	400	(1,044)
Investing activities Financing activities		(607)
Change in cash during the year	400	(1,651)
Cash – Beginning of year	1,049	2,700
Cash – End of year	1,449	1,049

Notes to Non-consolidated Financial Statements **March 31, 2021**

21 Related party transactions

Related party transactions with CHS, Inc. are measured at their carrying amount and all due to/from related party balances are due on demand, are non-interest bearing and have no specific terms of repayment. Related party transactions during the year in the normal course of business includes the use of shared services between the Organization and CHS, Inc., for which the Organization charged CHS, Inc. \$1,239,946 (2020 – \$1,371,794). Related party transactions that were not in the normal course of operations includes the transfer of accounts receivable, accounts payable and deferred revenue balances for the sale of goods and services business to CHS, Inc. for net due to CHS, Inc. of \$872,948 (2020 – due from CHS, Inc. of \$368,000 for the transfer of inventory). The ending due to/from balance consists of the following:

	2021 \$	2020 \$
Due to CHS, Inc. for the sale of business Due to CHS, Inc. for the use of shared services	(1,647,462)	(756,304)
Due to related parties	(1,647,462)	(756,304)

22 Comparative figures

Certain comparative figures have been reclassified to conform to the current year's non-consolidated financial statement presentation.